



EXCELSIA
COLLEGE
Sydney - Australia

Facilities Plan

2021-2025

Objective

Excelsia College will ensure that it has sufficient quality facilities for projected growth.

Background

Excelsia College rents its current campus at 69-71 Waterloo Road, Macquarie Park from the UT 65 Pty Ltd CAN 602 245 483 and this will continue until 2025, after which alternative sites will probably be required.

In addition, the Institute projects growth in student numbers to achieve critical mass and sustainability of its educational and other goals.

Online Delivery and Facilities Development

Excelsia College will sustain its current enrolment targets with increased utilization of its existing online learning capabilities. Table 1 (from Excelsia College Five Year Plan) shows face-to-face EFTSL and Online delivery ratio. Over the next five (5) years total EFTSL will grow by 123% from 876 in 2019 to 1,952 in 2025.

Table 1: Face-to-Face EFT versus Online EFT with growth in student numbers

	2021	2022	2023	2024	2025
TOTAL EFTSL	1,368	1,614	1,797	1,892	1,952
Face to Face	74%	69%	69%	68%	68%
Online	26%	31%	31%	32%	32%
▲ EFTSL	21%	18%	11%	5%	3%
▲ Face to Face	9%	11%	12%	3%	3%
▲ Online	75%	38%	10%	9%	4%

Table 2: EFTSL by School

<u>School</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Business	507	600	708	755	765
Education	493	504	483	483	520
Performing Arts	233	280	305	311	317
Counselling	135	166	147	132	121
Other Course	0	65	153	211	228
TOTAL	1,368	1,614	1,797	1,892	1,952

In 2018, Excelsia College launched ExO (Totara) as its new online delivery system, improving online experience for both students and lecturers. During the same year, anticipating growth in numbers, we have added two additional classrooms in the current site.

Three (3) out of four (4) courses in the School of Education are exclusively online with Bachelor of Early Childhood delivered solely face to face but will deliver 33% of its units online by 2020.

From 2020 onwards, School of Business and School of Counselling target to deliver 33% of each units online. All other units delivered will use “blended learning”, using online learning environment to enhance the face-to-face learning outcomes.

School of Performing Arts will continue to use the online capabilities for course administration.

Capacity Planning Approaches

Five approaches to facilities capacity are being pursued concurrently:

1. Optimal utilisation of current facilities through enhanced timetabling and staff collaboration.
2. Development of additional classroom on current site by end of 2020.
3. Development of realistic options for specific schools to rent external space if enrolments exceed current projections.
4. Preparation of workplace strategy/space planning report, engaging third party property consulting to look for additional space.
5. Development of larger plan to relocate whole school by 2025.

Excelsia College is working with tenant advisory consultant and will assist with options 3 and 4. We have preliminary discussions on sourcing expansion space between Sydney CBD and Macquarie Park.

Of course, facility maintenance and improvement will continue, consistent with our objective.